





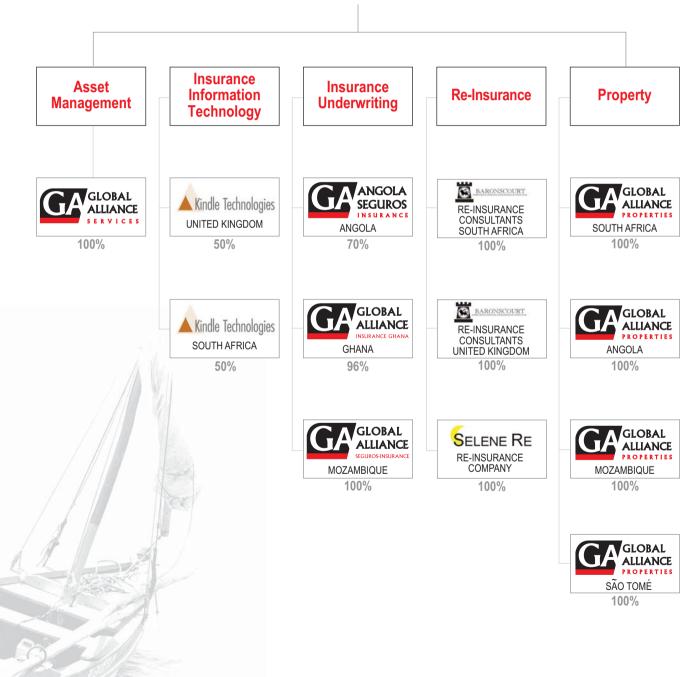
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GROUP STRUCTURE

group structure





HISTORY OF GLOBAL ALLIANCE

- 1996 Baronscourt Re-Insurance Brokers United Kingdom and South Africa, the first company in the GA group, was founded
- 1998 Baronscourt Namiba was founded
- 2001 CGSM Insurance Company Limited, a registered composite insurance company and Baronscourt became fellow subsidiaries under the renamed holding company, Global Alliance Holdings.
- 2004 Global Alliance started application for Ghanaian Licence
- 2005 Global Alliance was licensed in Angola with a composite licence
- 2005 Global Alliance was licenced in Ghana with a short-term licence
- 2007 Global Alliance enters Bank Assurance Market
- 2008 Global Alliance Mozambique's credit rating is retained as an A
- 2008 Global Alliance Angola Seguros credit rating increased to A-

ABOUT THE COMPANY

Global Alliance:

- Has Mozambigue's and Angola's most advanced Bank Assurance Platform
- Specialises in large corporate insurance
- · Client base is made up primarily of FTSE 500, S+C 500, Hang Seng, ALSI 40, CAC and Deutsche Bourse Corporations
- Has agency agreements in place with the world's largest multi national insurance brokers as ranked by turnover
- Has agency agreements with select territorially bound brokers in each country
- · Has the support of a selected panel of re-insurers including Munich Re, Swiss Re, Scor and Africa Re
- Has been individually rated by an independant credit rating agency for risk management departments to make informed decisions on their risk placement

PRODUCTS

Global Alliance Policy wordings are provided in English and each country's official language.

Commercial Combined

A policy specifically designed for the region's unique requirements providing cover for all classes of insurance.

Asset All Risks

A policy wording specifically designed for the unique requirements of large insurance accounts.

CAR/Engineering

A policy designed to cover the requirements of contracting and engineering projects.

Mining

A policy designed to cover the requirements of the mining industry.

Energy

A policy designed to cover oil and energy insurance risks.

Workman's Compensation

A Compulsory Insurance in most territories in which Global Alliance operates.

Aviation

A policy designed for all sectors of the Aviation Market.

Motor

A stand alone motor policy based on the Multimark Policy and, if required, compulsory third party insurance.

Credit Life

A policy to settle the outstanding debts on asset finance contracts in the event of death or illness.

Funeral Benefits

A policy providing cover for the cost of a funeral in the event of the insured or beneficiary passing away.

Travel Insurance

A policy to provide wordwide medical and asset cover with a 24 hour emergency helpline.

Marine Insurance

A policy designed for all aspects of the marine market.

Health/Medical

A policy to provide comprehensive health and medical insurance.

Political Unrest and Terrorism

A policy that is unique to the region which offers the final peace of mind to investors.

MAIN BOARD DIRECTORS

MICHAEL LEWIS

Non-Executive Chairman

- 1958 Hosken Insurance Brokers
- 1963 General manager of Incorporated General Insurance Company Ltd, subsequently managing director and then chairman
- 1973 Chairman of Hosken Consolidated Investments, listed on the Johannesburg Stock Exchange
- 1986 Chairman of the South African Insurance Association
- Founder and director of Investec Bank for twenty years, chairman for six years
- · Currently chairman of Global Alliance Holdings

ANDREW LEWIS

Managing Director

- 1988 IGI Insurance Company
- 1991 CII College of Insurance, qualifying with an ACII
- · 1992 London Market, firstly as a London market underwriter, and then as a director of a Lloyd's Broking firm
- 1996 Formed the Baronscourt Group
- 2001 Formed Global Alliance Group
- · Currently managing director of Global Alliance Mozambique

ROBERT LEWIS

Executive Director

- · 1990 Irish and Company Stock Brokers
- 1993 Partner of Irish Menell Rosenberg
- 1993 Member Johannesburg Stock Exchange
- 1998 Founded U-Trade online Stockbrokers
- · 2001 Formed Global Alliance Group
- · Currently managing director of GA Angola Seguros

IAN TOFIELD

Non-Executive Director

- 1955 Legal and General Assurance society in London, Ghana and Nigeria
- · 1977 Munich Re-insurance company West African regional office based in The Ivory Coast
- 1983 Head office in Munich RE
- 1995 Munich Re-Insurance company of Africa
- 2003 Global Alliance Board non-executive director





MOZAMBIQUE



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I.A.O.C Lewis Managing Director
R.W.A Lewis Executive Director
R. Paruque Non-Executive Director
I.A Tofield Non-Executive Director

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BALANCE SHEET ASSETS

		2007					
ASSETS	Gross Assets	Depreciation and Provisions	Net Assets	2007 USD	2006 MT	2006 USD	
Intangible Fixed Assets	1.891.422	1.891.422	0	0	11	6	
Investments	58.084.250	0	58.084.250	2.436.733	10.403.804	429.135	
Buildings	20.587.252	0	20.587.252	860.628	9.593.629	397.739	
For own services Investments in Progress	2.704.169 17.883.083	0	2.704.169 17.883.083	114.130 746.498	2.704.169 6.889.460	114.130 283.609	
Financial Investments	37.496.998	0	37.496.998	1.576.104	810.175	31.396	
Shares Goverment Bonds Other Loans Term Deposits	921.998 0 0 36.575.000	0 0 0 0	921.998 0 0 36.575.000	36.104 0 0 1.540.000	810.175 0 0 0	31.396 0 0 0	
Security Deposit	0	0	0	0	0	0	
Technical Provision for Reinsurance Ceded	42.063.269	0	42.063.269	2.261.940	41.151.918	2.223.568	
Provision for Unearned Premium Mathmatical Provision Provision for Claims	0 0 42.063.269	0 0 0	0 0 42.063.269	0 0 2.261.940	0 0 41.151.918	0 0 2.223.568	
Debtors	46.319.226	3.174.595	43.144.631	1.816.616	180.438.018	7.478.873	
Insurers Reinsurers Other operations	40.448.487 0 5.870.739	3.174.595 0 0	37.273.892 0 5.870.739	1.569.427 0 247.189	66.747.244 81.845.833 31.844.941	2.682.743 3.173.433 1.622.697	
Other Assets	88.477.704	3.267.251	85.210.453	3.610.240	129.433.808	5.028.955	
Tangible Fixed Assets and Inventory Petty Cash and Bank Balance	4.963.163 83.514.541	3.267.251 0	1.695.912 83.514.541	93.839 3.516.402	1.505.494 127.928.314	85.821 4.943.134	
Accruals and Pre-payments	104.205	0	104.205	4.388	0	0	
Others	104.205	0	104.205	4.388	0	0	
Total Assets	236.940.077		228.606.808	10.129.917	361.427.559	15.160.537	



BALANCE SHEET EQUITIY & LIABILITIES

EQUITY AND LIABILITIES	2007 MT	2007 USD	2006 MT	2006 USD
Equity	87.152.578	4.509.791	71.812.254	3.653.570
Share Capital Share Premium Revaluation Reserves Legal Reserves Statutory Reserves Free Reserves Retained Income Current Results Foreign Currency Translation	70.842.029 813.170 0 3.080.696 0 0 -15.309.584 27.726.266	3.095.388 73.770 0 194.616 0 0 -644.614 1.297.135 493.496	13.981.250 813.170 0 17.014.216 0 0 35.375.678 4.627.940 0	701.250 73.770 0 781.290 0 0 1.632.741 180.923 283.596
Technical Provisions	91.672.789	3.551.335	96.808.804	3.767.281
Provision for Unearned Premium Mathematical Provision - Life Provision for Claims Life Workman's Compensation Other Classes Provision for participation on results Loss Legs Provision Outstanding Claims Provision Provision for IBNR Provision for miscellaneous risks	29.860.709 0 0 11.088.899 39.647.420 506.950 0 10.568.811 12.085.197	1.161.969 0 0 450.547 1.481.094 0 20.000 0 437.725 481.581	27.507.658 0 0 0 4.719.191 54.329.006 0 388.200 88.809 9.775.940 18.090.574	1.062.893 0 0 0 182.349 2.099.266 0 15.000 3.432 404.341 734.439
Indemnity Provision Provision for Tax Other provisions	0 9.619.482 2.465.715	0 396.645 84.936	0 2.419.838 15.670.736	0 93.502 640.937
Received caution deposit	0	0	0	0
Creditors	37.069.857	1.560.836	172.880.663	6.934.333
Direct Insurance (broker commissions) Reinsurers Bank Loans Government Other Creditors Accruals and Pre-Payments	5.663.314 26.933.889 0 551.924 3.920.730 0 626.389	238.455 1.134.058 0 23.239 165.083 0 26.364	9.648.831 133.224.510 0 2.529.298 27.478.024 0 1.835.264	392.585 5.308.696 104.832 1.128.220 0 70.914
Total Equity and Liabilities	228.606.808	10.129.917	361.427.559	15.160.537





Mozambique Insurance Analysis

April 2008

O	D.C	0	D.C.	D. C	Fortunatet.	
Security class	Rating scale	Currency	Rating	Rating watch	Expiry date	
Claims paying ability	National	Metical	Α	No	07/2009	

Financial data:		
(US\$'m Comparative)		
	31/12/06	31/12/07
Mt/US\$ (avg)	26,100	25,750
Mt/US\$ (close)	25,250	23,750
Total assets	12.7	7.9
Total capital	2.8	3.7
Cash & equiv.	5.1	5.1
GPI	11.7	12.7
U/w result	0.3	1.8
NPAT	0.3	1.3
Op. cash flow	3.1	0.2
Market cap.		n.a.
Market share*		18%
*Based on estimated GPI at 31 December	2007	

Fundamentals:

Global Alliance Seguros (GA) was registered as an insurer in 1992. The company has a composite licence to transact both non-life and life insurance. GA is a 100% owned subsidiary of Global Alliance Holdings. Due to corporate restructuring, its non-life (over 95% of the business) is to be transferred to a new licence, separately capitalised with the existing licence utilised to write life insurance business only.

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Rating rationale

The rating is based on the following key factors:

- GA is one of the leading insurers in the Mozambican market, with a large percentage of contracts having been on the books for over 10 years.
- The IT systems infrastructure and high levels of service were favourably viewed.
- The reinsurance programme provides adequate protection, while counterparties are
 of a high credit quality.
- Liquidity measures were considered to be adequate, notwithstanding the decline from F06. However, cash coverage is expected to decline further in F08, to below 10 months.
- The company has been accepting lower rates on certain policies, which may affect loss and efficiency ratio performance going forward.
- Cognisance is taken of the exceptionally volatile profit trend over the review period, with unrealised exchange movements failing to smooth out earnings.
- Despite significant cash holdings, investment returns remain weak.
- # All figures in this report relate to the Old Meticais

Solvency and liquidity

GA's solvency margin increased to only 58% from 54% in 2006, notwithstanding the net profit posting of Mt31bn in 2007. This was due to the write off of long outstanding debtors, which was not taken through the income statement. Historically 63% of premiums were payable annually, although this reduced to 57% in 2007, with bi-annual and quarterly payment terms being the preferred methods of policy issuance. Accordingly the financial base ratio at 77% at year- end 2007 provides an additional buffer. Cash and cash equivalents were posted at a lower Mt120bn in 2007 (2006: Mt128bn). This coupled with the 41% rise in claims saw coverage decline from 25 months to 17 months. Cognisance is taken of the fact that the company is building a head office building valued at US\$2m in Maputo, which will significantly alter the balance sheet (currently invested exclusively in cash) and the company's liquidity profile.

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L. Neto de Carvalho Non-Executive director
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BALANCE SHEET ASSETS

ASSETS	2007 KZ	2007 USD	2006 KZ	2006 USD
Tangible Fixed Assets	21.357.703	281.022	44.336.909	535.631
Accumulated Depreciation	10.298.910	135.512	7.027.853	81.729
·	11.058.793	145.510	37.309.056	453.902
Intangible Fixed Assets	187.911.715	2.079.445	187.911.715	2.079.445
Accumulated Depreciation	77.731.128	924.683	46.872.898	518.654
	110.180.587	1.154.762	141.038.817	1.560.791
Financial Investment	0	0	154.674.160	1.933.427
Tillaliolal livestilett	0	0	134.074.100	1.333.421
Reins/Share of Technical Provisions				
Provision for Claims	354.267.890	4.661.420	143.009.338	1.787.617
Current Assets				
Premiums Receivable	234.529.792	3.085.918	62.548.593	781.857
Provisions for Doubtful Debtors	0	0	0	0
Bank and Cash Balances	399.184.961	5.252.434	180.512.704	2.256.409
Company Tax Advance	5.381.778	70.813	0	0
Other Debtors	315.953.669	4.157.285	17.947.330	224.341
Prepayments	2.947.726	38.786	6.131.085	76.638
Total of Current Assets	1.312.265.816	17.266.656	267.139.712	3.339.245
TOTAL ASSETS	1.433.505.197	18.566.929	743.171.083	9.074.982





BALANCE SHEET EQUITIY & LIABILITIES

EQUITY AND LIABILITIES	2007 KZ	2007 USD	2006 KZ	2006 USD
Equity				
Ordinary share capital	543.000.000	6.000.000	543.000.000	6.000.000
Currency Translation difference	-37.812.327	0	-32.163.155	0
Retained Income/Loss	-275.759.638	-3.276.192	-165.827.480	-1.902.040
Net profit for the year	266.584.506	3.507.691	-109.932.158	-1.374.152
Total Equity	496.012.541	6.231.499	235.077.207	2.723.808
Liabilities				
Technical Provisions				
Provision for unearned premium	92.755.585	1.220.468	85.535.059	1.069.188
Outstanding claims	461.640.196	6.074.213	129.101.680	1.613.771
Provision for IBNR	28.749.746	378.286	0	0
Provision for commissions	0	0	0	0
Total of Technical Provisions	583.145.528	7.672.967	214.636.739	2.682.959
Other Provisions				
Provision for bed debtors	9.044.000	119.000	0	0
Total of Other Provisions	9.044.000	119.000	0	0
Current Liabilities				
Due to Reinsurers	291.718.311	3.838.399	241.393.418	3.017.418
Tax and Duties	25.132.031	330.685	19.171.868	239.649
Others creditors	3.463.250	45.569	26.285.039	328.563
Accruals	24.989.536	328.810	6.606.812	82.585
Total of Current Liabilities	345.303.128	4.543.463	293.457.137	3.668.215
Total Liabilities	937.492.656	12.335.430	508.093.876	6.351.174
Total Equity and Liabilities	1.433.505.197	18.566.929	743.171.083	9.074.982





Angola Insurance Analysis

April 2008

Security class	Rating scale	Currency	Rating	Rating watch	Expiry date
Claims paying ability	National	Kwanza	A -*	No	07/2009

Financial data:		
(US\$'m Comparative)		
	31/12/06	31/12/07
KZ/US\$ (ave)	80.4	77.0
KZ/US\$ (close)	80.6	74.7
Total assets	5.7	17.5
Total capital	1.2	5.2
Cash & equivalents	2.2	5.3
GPI	8.9	12.5
U/w resul	(1.2)	3.8
NPAT	(1.1)	3.9
Operating cash flow	2.9	1.0
Market cap.	n.a	
Market share*	12%)
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^{*}Based on estimate for "non-oil" insurance market as at 31 December 2006.

Fundamentals:

GA Angola Seguros S.A. (GA Angola) is 49.9% held by the international investment holding company, Global Alliance Holdings. The company began operating in Angola in mid-2005, writing mainly commercial risks. The company's office in Luanda has full operational capabilities, further supported by technical expertise at Group level.

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* High claims paying ability

Rating rationale

The rating is based on the following key factors:

- GA Angola has grown market share rapidly, underpinned by its first to market status and significant operating capacity.
- The counterparties to the reinsurance programme are of a high credit quality. The programme attracts a high premium, borne out by the addition of an AA+ internationally rated European reinsurer.
- Market conditions are very favourable (from a growth and underwriting point of view) and accordingly, margins are likely to be sustained in the medium term.
- The company is growing its managerial capacity in order to take advantage of market opportunities.
- The company adopts an aggressive risk capital philosophy, retaining motor and workmens compensation for net account.
- Cognisance is taken of potential growth strain on the company, notwithstanding reinsurance support. This is exacerbated by the lack of a long and stable underwriting trend (volatility brought about by the high growth high inflation environment).

Solvency and liquidity

GA Angola was initially capitalised with US\$6m (KZ543m) in 2005. Consecutive losses in the start-up phase reduced capital to KZ94m in F06 (intangibles set-off against capital as per GCR's methodology). The accumulated retained deficit of KZ257m was extinguished in its third year of operation, with the company delivering profits of KZ300m in 2007. Accordingly, the international solvency ratio has increased from 27% in 2006 to 64% in 2007. The reinsurance programme, led by Munich Re, provides additional support to the capital base. Liquidity indicators have improved over the last year, with claims cash coverage increasing from 13 months to 35 months.

This is expected to decline to 30 months in 2008.

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C Munro Executive Director (replaced David Thomas resigned 8 Nov 2007)

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MANAGEMENT

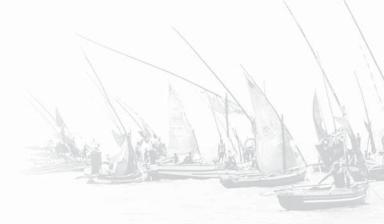
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BALANCE SHEET ASSETS, EQUITIES & LIABILITIES

	2007 GHC	2006 GHC
CAPITAL AND SURPLUS		
Ordinary share capital	1,830,000	900,000
Income Surplus	(939,098)	(915,575)
Contingency Reserve Fund	89,980	33,682
Shareholders Fund	980,882	18,107
REPRESENTED BY:		
Property and equipment	369,708	459,563
Investments	390	390
Receivables and prepayments	471,787	227,305
Reinsurance Debtors	547,197	220,169
Taxation	2140	1,540
Bank and Cash balances	1,227,446	225,238
Total assets	2,618,668	1,134,205
LIABILITIES		
Technical Provision		
Unearned premiums	131,971	107,007
Outstanding claims	401,681	125,705
	533,652	232,712
Borrowings	16,097	439,149
Deferred income taxes	10,097	455,145
Total Non-Current Liabilities	549,749	671,861
Payables	53,099	25,251
Accruals	38,498	49,717
Reinsurance creditors	996,440	369,269
Total current liabilities	1,088,037	444,237
Total Liabilities	1,637,786	1,116,098
NET ASSETS	980,882	18,107





Ghana Insurance Analysis

August 2007

Security class	Rating scale	Currency	Rating	Rating watch	Expiry date	
Claims paying ability	National	Cedi *	BB+	Positive	07/2008	

Financial data:		
(US\$'m Comparative)		
	31/12/05	31/12/06
Cedi/USD (avg)	9,074	9,445
Cedi/USD (close)	9,103	9,590
Total assets	0.9	1.2
Total capital	0.5	0.02
GPI	0.1	1.2
U/w result	(0.5)	(0.6)
NPAT	(0.5)	(0.4)
Market cap*	n.a.	
Market share	1.2%	0
*Based on GPI as at 31 December 2006		

Fundamentals:

Global Alliance Insurance Company Limited Ghana ("Global Alliance Ghana") is a 96% owned subsidiary of international investment holding company, Global Alliance Holdings. The company is a new entrant into the Ghanaian insurance market, having started operations in 2005. The business expects to grow its market share to between 4% and 5% in the next few years, targeting mainly corporate business.

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Rating rationale

The rating is based on the following key factors:

- Although Global Alliance Ghana has a limited track record in the Ghanaian insurance market, the rating was supported by the group's experience with regards to startup insurance operations in other African countries.
- The insurer's greatest risk is its lack of scale economies, which has resulted in the continued erosion of capital.
- The company exhibited a marginal level of solvency at the end of 2006, following consecutive years of substantial losses. Further losses were posted for the F07 half year, albeit significantly reduced.
- Cognisance was, however, taken of the US\$1m (around Cedi9.5bn) capital injection in July 2007.
- The concentration in the risk pool was considered.
- The adequate protection provided by Global Alliance Ghana's excess of loss treaties in the event of a catastrophe, as well as the large reliance on proportional reinsurance support.
- The high component of US\$ denominated costs has exposed the operating performance.
- * The Cedi has been reconstituted, numbers in this report are based on the old currency.

Solvency and liquidity

Global Alliance Ghana was initially capitalised with US\$1m (around Cedi9bn) by its founding shareholders. Despite profitability at the gross level, the company has eroded capital from losses incurred at the net account level during the startup phase. On the back of this, the group provided additional funding to the company in the form of an interest free loan amounting to Cedi4.4bn as at FYE06. Given the erosion of capital by the company's lack of scale economies (and consequent operating losses), additional capital of US\$1m was raised in July 2007. A disproportionate take-up in the capital raising has resulted in Global Alliance Group owning 96%, from 60% previously. According to management, the additional capital raised prompted the company to repay the full outstanding shareholder loan during August 2007. Solvency is expected to total 102% at the end of F07, compared to 8% in F06, assuming operating forecasts are met. The conservative reinsurance programme, led by ZEP Re, provides support to the capital base.

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